### STATEMENT OF CHANGES IN FUND BALANCES November 30, 2017

|   | CURRENT<br>MONTH      | 2017<br>YR-TO-DATE        | 2017<br>YR-TO-DATE BUDGET | 2016<br>YR-TO-DATE       |
|---|-----------------------|---------------------------|---------------------------|--------------------------|
| REVENUES: <sup>3</sup>                                  |                       |                           |                           |                          |
| Property Tax Levy                                       | -                     | 20,107,058.91             | 20,066,200.00             | 19,760,373.46            |
| Rmbrs Land Acquisition                                  | -                     | 935,000.00                | 935,000.00                | 935,000.00               |
| Wetlands Credits  | -                     | -                         |                           |                          |
| Local Government Fund                                   | 188,701.52            | 2,123,710.83              | 2,500,000.00              | 2,101,755.45             |
| Income from Operations Investment Income                | 39,407.50             | 669,464.32                | 575,200.00                | 684,426.44               |
|   | 10,942.26             | 88,055.86                 | 36,200.00                 | 44,759.48                |
| Donations, Sponsors, Bequests Government Grants         | 3,404.50              | 21,073.86                 | 4,900.00                  | 90,492.59                |
| Miscellaneous   | 0.00<br>26,212.91     | 3,475,943.54<br>95,769.63 | 79,200.00<br>32,250.00    | 578,830.81<br>296,558.89 |
| Total Revenues  | 268,668.69            | 27,516,076.95             | 24,228,950.00             | 24,492,197.12            |
| Total Nevellues   | 200,000.03            | 27,510,070.33             | 24,220,330.00             | 24,402,107.12            |
| EXPENDITURES:3  |                       |                           |                           |                          |
| Operations  | 1,301,503.30          | 16,861,586.26             | 18,831,065.00             | 16,098,661.20            |
| Capital Improvements                                    | 102,882.13            | 2,456,630.79              | 5,133,000.00              | 2,439,280.71             |
| Land Acquisition  | 8,739.24              | 1,386,034.20              | 3,395,400.00              | 420,969.38               |
| Prior Year Expenditure                                  | -                     | 5,711,636.76              |                           | 1,396,429.73             |
| Total Expenditures                                      | 1,413,124.67          | 26,415,888.01             | 27,359,465.00             | 20,355,341.02            |
| EXCESS OF REVENUES OVER EXPENDITURES                    | (1,144,455.98)        | 1,100,188.94              | (3,130,515.00)            | 4,136,856.10             |
| Golf Course   |                       |                           |                           |                          |
| Revenues  | 29,780.76             | 965,747.32                | 941,050.00                | 915,082.27               |
| Operating Expenditures                                  | 82,920.45             | 964,903.70                | 1,047,846.00              | 901,301.92               |
| Expenditures for Resale                                 | 785.62                | 65,303.86                 |                           | 60,973.89                |
| Prior Year Expenditure                                  | -                     | -                         |                           | 0.00                     |
| Net Surplus/(Deficit)                                   | (53,925.31)           | (64,460.24)               | (106,796.00)              | (47,193.54)              |
| BEGINNING FUNDS CASH BALANCE<br>LOAN PROCEEDS/PAYMENT   | 15,032,919.41<br>0.00 | 12,798,809.42             |                           | 11,432,128.64            |
| ENDING FUNDS CASH BALANCE                               | 13,834,538.12         | 13,834,538.12             |                           | 15,521,791.20            |
|   | Notes 1&2             |                           |                           | · ·                      |
| ANALYSIS OF ENDING DALANGE.                             |                       |                           |                           |                          |
| ANALYSIS OF ENDING BALANCE: Unencumbered Fund Equity    | 8,275,455.00          | 8,275,455.00              |                           | 7,567,703.10             |
| Encumbered  | 5,559,083.12          | 5,559,083.12              |                           | 7,954,088.10             |
|   | 13,834,538.12         | 13,834,538.12             |                           | 15,521,791.20            |
|   |                       |                           |                           |                          |
| Encumbrance Reconciliation: Beginning (previous period) | 3,631,476.30          | 5,838,604.70              |                           | 1,920,437.90             |
| Ending (current month)                                  | 5,559,083.12          | 5,559,083.12              |                           | 7,954,088.10             |
| Net Change in Encumbrances                              | 1,927,606.82          | (279,521.58)              |                           | 6,033,650.20             |
| TRANSFERS:  |                       |                           |                           |                          |
| IN (Revenue)  |                       |                           |                           |                          |
| Operations  | =                     | 1,500.00                  |                           |                          |
| Capital Improvements                                    | -                     | 71,526.25                 |                           | 8,000,000.00             |
| Enterprise  | =                     | -                         |                           |                          |
| Enterprise - Interfund Loan                             | =                     | -<br>72 020 25            |                           | 0.000.000.00             |
| Total   | -                     | 73,026.25                 |                           | 8,000,000.00             |
| OUT (Expenditure)                                       |                       |                           |                           | 0.000.000.00             |
| Operations Operations - Interfund Loan                  | 0.00                  | 0.00                      |                           | 8,000,000.00             |
| Capital Improvements                                    | -                     | -                         |                           |                          |
| Enterprise  | -                     | -                         |                           |                          |
| Total   | -                     | -                         |                           | 8,000,000.00             |
| NET EFFECT OF TRANSFERS                                 | 0.00                  | 73,026.25                 |                           | 0.00                     |

#### Footnotes:

<sup>&</sup>lt;sup>1</sup>This report shows the combined performance of the Genl. Operating (27), Capital Developmt (29), Enterprise (30) Funds,

<sup>&</sup>lt;sup>2</sup>The combined Cash Balance for Funds 27,29,30, as of January 1, 2017 was \$12,798,809.42

<sup>(</sup>Unenc, \$6,960,204.72 + Enc \$5,838,604.70 = \$12,798,809.42)

<sup>&</sup>lt;sup>3</sup>Interfund transfers are offset in Revenues and Expenditures, because the funds activities are consolidated. Revenues and Expenditures are a total of funds 27 and 29.

# COMPARISON OF ACTUAL AND BUDGETED EXPENSES November 30, 2017

|   |                     | November 30, 20 i                       | 1          |         |                     |        |  |
|---|---------------------|---|------------|---------|---------------------|--------|--|
| _                                       | CURRENT MO          | YTD                                     | YTD        | YTD     | ANNUAL              | % ANN. |  |
| CATEGORY <sup>2</sup>                   | ACTUAL <sup>3</sup> | ACTUAL <sup>1</sup>                     | BUDGET     | % VAR   | BUDGET <sup>1</sup> | SPENT  |  |
| Personnel Services-Distr.               | 671,975             | 8,656,180                               | 9,490,788  | (8.8)%  | 10,234,625          | 84.6%  |  |
| PERS                                    | 101,274             | 1,290,132                               | 1,427,826  | (9.6)%  | 1,540,109           | 83.8%  |  |
| Medicare                                | 9,086               | 117,950                                 | 132,606    | (11.1)% | 142,966             | 82.5%  |  |
| Fringe Benefits                         | 205,321             | 2,317,768                               | 2,424,619  | (4.4)%  | 2,645,000           | 87.6%  |  |
| Unemployment                            | 0                   | 16,778                                  | 2,750      | 510.1%  | 3,000               | 559.3% |  |
| Workers Comp                            | 9,040               | 115,357                                 | 83,466     | 38.2%   | 90,000              | 128.2% |  |
| Retirements                             | 524                 | 92,054                                  | 60,500     | 52.2%   | 66,000              | 139.5% |  |
| Subtotal Personnel Expenses             | 997,220             | 12,606,219                              | 13,622,555 | (7.5)%  | 14,721,700          | 85.6%  |  |
| Administration                          | 45,129              | 979,567                                 | 1,302,462  | (24.8)% | 1,363,300           | 71.9%  |  |
| Educ/Interpretive Operations            | 9,774               | 172,909                                 | 237,815    | (27.3)% | 243,805             | 70.9%  |  |
| Natural Resource Managemt               | 31,783              | 106,715                                 | 169,075    | (36.9)% | 178,125             | 59.9%  |  |
| Park Maintenance                        | 115,923             | 1,489,126                               | 1,730,401  | (13.9)% | 1,807,754           | 82.4%  |  |
| Promotion                               | 13,107              | 390,060                                 | 477,642    | (18.3)% | 606,523             | 64.3%  |  |
| Renovations                             | 35,903              | 283,017                                 | 297,750    | (4.9)%  | 325,000             | 87.1%  |  |
| Rental Properties                       | 388                 | 223,645                                 | 223,055    | 0.3%    | 223,190             | 100.2% |  |
| Revenue Operations                      | 1,676               | 47,292                                  | 64,510     | (26.7)% | 68,290              | 69.3%  |  |
| Safety & Law Enforcement                | 40,865              | 407,388                                 | 380,129    | 7.2%    | 382,320             | 106.6% |  |
| Special Facilities                      | 9,736               | 155,648                                 | 325,671    | (52.2)% | 347,693             | 44.8%  |  |
| Capital Support                         | ,                   | ,                                       | ,.         | 0.0%    | ,                   | 0.0%   |  |
| Reimbursements                          |                     |   |            | 0.0%    |                     | 0.0%   |  |
| Subtotal Operating Expenses             | 304,283             | 4,255,367                               | 5,208,510  | (18.3)% | 5,546,000           | 76.7%  |  |
| TOTAL OPERATIONS                        | 1,301,503           | 16,861,586                              | 18,831,065 | (10.5)% | 20,267,700          | 83.2%  |  |
| Building Construction                   | 27,961              | 143,199                                 |            |         |                     |        |  |
| Facility Improvements                   | ,                   | 120,515                                 |            |         |                     |        |  |
| Natural Resource Improvemt              | 2,750               | 2,750                                   |            |         |                     |        |  |
| Planning                                | _,                  | 5,616                                   |            |         |                     |        |  |
| Site Improvements                       | 71,071              | 2,181,501                               |            |         |                     |        |  |
| Utility Improvements                    | ,                   | _,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |            |         |                     |        |  |
| Administration, Service and Maintenance | 1,101               | 3,049                                   |            |         |                     |        |  |
| Reimbursements                          | , -                 | •                                       |            |         |                     |        |  |
| TOTAL CAPITAL IMPROVEMT                 | 102,882             | 2,456,631                               | 5,133,000  | (52.1)% | 5,600,000           | 43.9%  |  |
| LAND ACQUISITION                        | 8,739               | 1,386,034                               | 3,395,400  | (59.2)% | 3,535,000           | 39.2%  |  |
|   |                     |   |            |         |                     |        |  |
| TOTAL EXPENDITURES FROM                 | 1,413,125           | 20,704,251                              | 27,359,465 | (24.3)% | 29,402,700          | 70.4%  |  |
| GENERAL & DEVELOPMT FUNDS               |                     |   |            |         |                     |        |  |
| ENTERPRISE BUDGET(FUND 30):             | 83,706              | 1,030,208                               | 1,047,846  | (1.7)%  | 1,125,100           | 91.6%  |  |
| TOTALS - ALL FUNDS                      | 1,496,831           | 21,734,459                              | 28,407,311 | (23.5)% | 30,527,800          | 71.2%  |  |
| Prior Year Expenditure                  |                     |   |            |         |                     |        |  |
|   |                     | 5,711,637                               |            |         |                     |        |  |
| GRAND TOTAL                             | 1,496,831           | 5,711,637<br>27,446,096                 |            |         |                     |        |  |

Current Encumbrances 5,559,083

#### Footnotes:

<sup>1</sup>Payments against carryover purchase orders from 2016 are charged against the 2016 budget. These amounts are not included in the program detail for 2017 YTD Actual, but are reported separately as "Prior Year Expenditure."

## PRIOR YEAR EXPENDITURE SUMMARY

FUNDS COMMITTED IN PRIOR YEAR, PAID IN CURRENT YEAR

| CATEGORY                       | CURRENT MO<br>PRIOR YR | YTD<br>PRIOR YR |
|--------------------------------|------------------------|-----------------|
| Personnel Expenses             |                        |                 |
| Administration                 |                        | 64,488.88       |
| Educ/Interpretive Operations   |                        | 16,532.00       |
| Natural Resource Managemt      |                        | 18,637.65       |
| Park Maintenance               |                        | 19,738.92       |
| Promotion                      |                        | 9,758.47        |
| Renovations                    |                        | 12,437.40       |
| Rental Properties              |                        | 12, 101.10      |
| Revenue Operations             |                        |                 |
| Safety & Law Enforcement       |                        | 11,761.00       |
| Special Facilities             |                        | 11,701.00       |
| TOTAL OPERATIONS               | 0.00                   | 153,354.32      |
| TOTAL OF ENATIONS              | 0.00                   | 100,004.02      |
| Building Construction          |                        | 1,325,697.19    |
| Facility Improvements          |                        | 15,332.00       |
| Natural Resource Improvemt     |                        | .0,002.00       |
| Planning                       |                        | 11,550.00       |
| Site Improvements              |                        | 126,427.18      |
| Utility Improvements           |                        | 120,127.10      |
| Administration and Maintenance |                        |                 |
| TOTAL CAPITAL IMPROVEMENT      | 0.00                   | 1,479,006.37    |
| TOTAL GALTIAL IIII NOVEILENT   | 0.00                   | 1,170,000.07    |
| LAND ACQUISITION               |                        | 4,079,276.07    |
| ENTERPRISE BUDGET(FUND 30):    |                        |                 |
| TOTAL - Prior Year Expenditure | 0.00                   | 5,711,636.76    |
|                                |                        |                 |

<sup>&</sup>lt;sup>2</sup>Expenditures are reported by category in this report. Each category appears under only one fund, e.g. "Administration" appears only under "Operating Expenses,", which is Fund 27 and "Site Improvements" appears only under "Capital Improvements.", which is Fund 29. However, in a small number of instances, purchases have been made from each fund under a category listed under the other fund. The net effect of these purchases causes Operations Expenses to be overstated by a small amount (est. to be less than \$500 for 2017) and Capital Improvements/Land Acquisition to be understated by the same amount. Exact amounts will be provided throughout the year.

<sup>&</sup>lt;sup>3</sup>Current month actual expenditures may differ from the disbursement resolution because of accounting adjustments for voided checks and refunds.